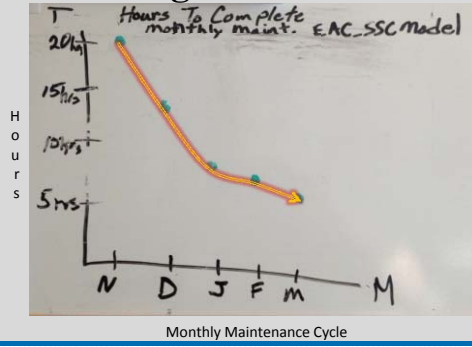
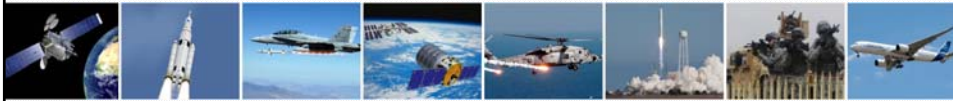




Transformation through the Kata



Mike Varecka
Orbital ATK



The Challenge



- Migration of multiple financial planning models to IBM Cognos TM1 was just completed



The Challenge

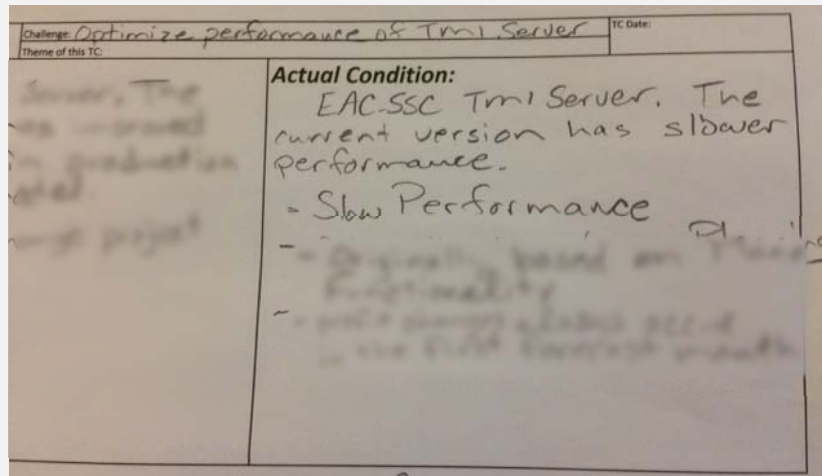


- Fully implement capabilities and performance improvements available in the new TMI software
- Initial Improvement Kata focused on a single financial model

Current Condition



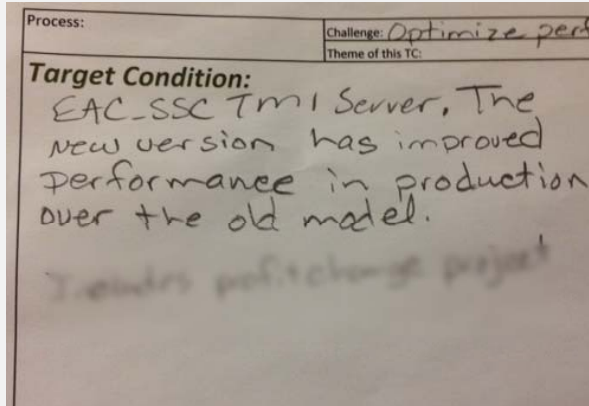
- A system for modeling contract level sales and profit for a division was performing no better in the new software than in the old



Iterating to the Target Condition



Target Condition



Identified Obstacles

- Model Developer's knowledge of the new software

Coaching Cycles



- Learner was stuck
- No progress after the first several coaching cycles
 - No Results to report
 - No Learnings

Coaching Cycles



Kata v.2



Current Condition: Model Developer (Learner) needs to spend approximately 20 hours per month on maintenance tasks for this model

Target Condition: Maintenance tasks are automated and turned over to users so they can be run as needed

Coaching Cycles



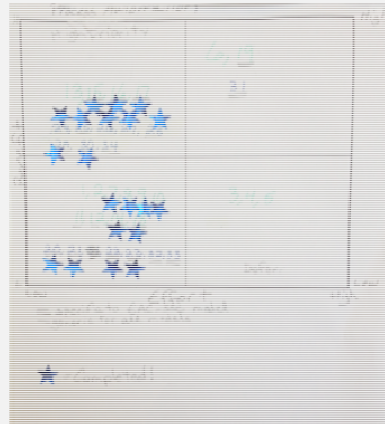
Kata v.2



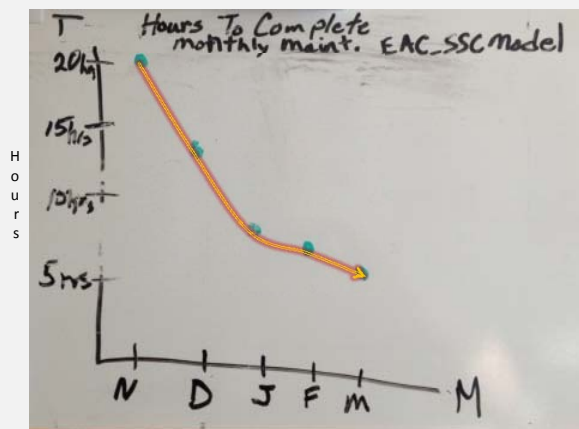
Current Condition: Model Developer (Learner) needs to spend approximately 20 hours per month on maintenance tasks for this mode

Target Condition: Maintenance tasks are automated and turned over to users so they can be run as needed

Coaching Cycles



The Payoff



Monthly Maintenance Cycle

Epilogue



Building on Success



Coaching Cycles

